



# Summary of Results

"LUPC membership provides considerable value to my university. We use a large number of the framework agreements on offer which saves us a significant amount of money. In addition, the numerous opportunities provided by LUPC to engage with other like-minded organisations enables continuous development within our procurement team." Chris Philpott, Head of Procurement, University of East London.



£251m



£16.7m



**Return on investment** Savings to Membership Fee



2018/19

2018/19

Savings reported are based on either cashable or non-cashable savings rather than a combination of both types of savings.

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## CHAIR'S REPORT

# **Neil Greenwood** Director of Finance & Corporate Services, Natural History Museum

# As the newly appointed chair of LUPC, I am pleased to present LUPC's Annual Review for 2018-19.



Throughout the year we have focused on the delivery of our corporate strategy for 2018-21 Adding Value through

*Responsible Procurement*, and you can see the progress made to date against our objectives on page 18.

LUPC remains in good health and continues to deliver a great service and great value to its members. During the year we welcomed four new members; The Royal College of Psychiatrists, Met Office, Cell and Gene Therapy Catapult, and The Royal College of Paediatrics and Child Health. This brings our membership total to 85.

There have been several personnel changes within both LUPC and the board. We were delighted to appoint Don Bowman, the existing Acting Director as the new Director in December 2018 and a new deputy Director and data analyst also joined the LUPC team. Andrew Young (LSE) stepped down from the board in June 2019, having served as a board member since December 2013 and chair since July 2014. I would like to thank Andrew for his skilful and wise input over the period – he leaves us in great shape. Pam Nelson (London Metropolitan University) and Peter Nickals (London Academy of Music and Dramatic Art) also stepped down as board members. New appointments to the board included Caroline Heckscher (University of London), Linda Alexander (Ravensbourne University London), and Ken Morrison (St. George's, University of London). This has strengthened our range of skills and experience.

LUPC continues to work ever closer on collaboration across the sector, particularly with the other universities purchasing consortia under the banner of UK Universities Purchasing Consortia (UKUPC). The group collaborates nationally across a range of specialist areas through the operation of four focused working groups: the **UKUPC Board, Joint Contracting** Group, Information Systems Strategy Group and Communications Group. UKUPC is ensuring the consortia practices are aligned to deliver what members need, when they need it.

I would like to extend my thanks to all the board members past and present, the Executive Committee, Commodity Groups and the LUPC team for their contribution over the past year.

## DIRECTOR'S REPORT

# **Don Bowman** Director, LUPC

The focus this year has been on adding value to our members' procurement activities and enhancing member engagement.



We have established an account management process and provided more networking and category focused events, such as our regular Meet the Team

and Heads of Procurement meetings. Each member has now been allocated a main contact from the LUPC team and an executive committee contact, helping them to make the most of being a member of LUPC and increasing their involvement with their consortium.

We have continued to enhance our expertise in the field of responsible procurement, collaborating across the public and private sectors both nationally and internationally. Our commitment is demonstrated by having completed our second assessment against ISO 20400:2017, the international standard for sustainable procurement. You can read the full details on our work in this area on page 12.

In August 2018, we appointed our first graduate procurement officer to undertake a 12-month trainee role, which was a resounding success. LUPC financially supported the graduate through one year of CIPS study and a placement with one of our members, resulting in our graduate officer being appointed on a permanent basis by the member involved. We are looking to replicate this on an annual basis, with LUPC providing a good procurement foundation for a graduate, who will add to the skilled procurement pool within the sector.

Our work with the Southern Universities Purchasing Consortium (SUPC) on our strategic partnering programme (SPP) has progressed through the year to include working together on framework re-tenders for periodicals, temporary and permanent recruitment and laboratory consumables. A new joint Health Special Interest Group is being set up for LUPC and SUPC members, with other category areas such as library, estates, ICT and travel being explored for joint working across members of both consortia.

It is LUPC's turn to organise the next biennial Conference of University Purchasing (COUP), taking place in September 2021. The event will be hosted by Royal Holloway, University of London and planning is very much underway.

In the coming year, a key objective is to support our members with their procurement staffs professional development. We have engaged the Central Business School to provide competitive CIPS study professional and apprenticeship courses. LUPC will fund the cost of books for the professional level courses as an additional member benefit.

We look forward to working with our members, partners and suppliers throughout 2020.

## CATEGORY ACTIVITY

# 2018/2019 saw significant procurement activity across key category areas

We detail the main highlights for each category and provide a look ahead to 2020.

### Estates

The main activity in the estates category at LUPC was the re-tender of the waste management framework. A launch event for the new framework was held in July 2019, providing an overview of the framework, presentations on waste minimisation and carbon reduction, and an opportunity to meet the framework suppliers.

A breakfast networking meeting in January on Estates procurement

#### New Estates frameworks in 2018-19

- Broadcast Equipment & Installation Services
  Cleaning and Janitorial
- Cleaning and Janitorial Supplies
   Cleaning Equipment
- Cleaning Equipment
  Furniture Laboratory,
- Lecture Theatre, Library
  Waste Management Services

### Planned for 2019-20

- Asbestos Removal Service
- Courier Services

- Cleaning Services
- Electronic Components
- Estates Maintenance and Minor Works
- Floor CoveringsPlumbing, Sanitary and
- Heating Equipment, Suppliers and Associated Services
- Portable Appliance Testing
- Security Services
- Signs and SignageUK & International
- Domestic Relocation Services 2019

included a presentation on the WELL Building Standing and the evolution of NEC3 to NEC4 contracts.

We also carried out a supply chain mapping and due diligence exercise on the new Furniture Supply and Installation framework. This aimed to identify the provenance of materials and the location of assembly to ensure adherence to ethical practices.

The focus in 2020 will be the re-tender of the Cleaning Services, Estates Maintenance and Minor Works and Security Services frameworks, with total facilities management being considered as well as individual lots.

### ICT

A joint LUPC and SUPC ICT Briefing and Networking Event was held at the end of November. Attendees saw presentations and IT demonstrations from Jisc, Intel, Unit 4 and HP as well as









having the opportunity to explore the latest technology on display within HP's Customer Welcome Centre.

A one-hour session focusing on the ICT industry was delivered alongside Electronics Watch at the Sustainable Procurement Exchange Forum held in June 2019 at the University of Greenwich. The collaborative tender evaluation exercise as part of the latest Jisc-led Network Equipment framework tender reached its conclusion and will go live in early 2020.

Considerable ICT tendering activity will be taking place in 2019-20.

#### New ICT frameworks in 2018-19

- Finance, HR/Payroll Systems Framework
- HE Networking Agreement

### Planned for 2019-20

- Apple Equipment and Services Framework Agreement
- Audio Visual

- Data Centre Management Equipment and Infrastructure
- IT Equipment Disposal
- IT Related Accessories and Parts (ITRAP)
- Network Equipment, JiscSoftware Licence Resellers
- (SLRA) Printers and Managed Print Services (NEPA)

### Library

In order to reduce framework duplication across the sector, it was decided not to re-tender the LUPC Serials framework and to participate in the joint SUPC/NWUPC-led Serials, Periodicals and Associated Services framework instead.

The first LUPC/SUPC Joint Library Group meeting took place in June 2019. The meeting provided an overview of the new Serials, Periodicals and Associated Services framework and an opportunity for member feedback on the Books Agreement.

#### New Library frameworks in 2018-19

- Education Recruitment Advertising & Resourcing Services – National (NERARS) 2018
- Library Security and Self-service Equipment, Software and Maintenance
- Serials, Periodicals and Associated Services

#### Annual Review 7 Category Activity

### CATEGORY ACTIVITY

### **Professional services**

Debt Collection

The Debt Recovery framework went live in October 2019 and has two lots; one for pre-legal debt collection operated by debt collectors and the other a one-stop for pre-legal collections and legal recoveries by a panel of legal firms. A framework launch was held in April 2019 focusing on debt collection best practice as well as student wellbeing and the legal impacts. This included attendee engagement in round table discussions which were well received.

### Insurance

LUPC Insurance & Risk Management customer days, workshops and seminars were held throughout the year. These included technical sessions on International Exposures & Planning, Construction & Title Indemnity, Cyber & Data Liability and Tour Operators Liability, a Major Loss/Claims update,

#### New Professional Service frameworks in 2018-19 • Debt Recovery Services

- Occupational Health and Wellbeing for Students and Staff
- Intellectual Property Rights Services

Temporary and Permanent Recruitment

#### Planned for 2019-20

- Financial Services
- Insurance ServicesMarketing services
- Marketing service

and a Travel and Risk Management Member Session.

### **Occupational Health Services**

The Occupational Health Services framework was re-tendered and went live in lune 2019. It is a national framework, with a separate lot for London-only suppliers. A new element for this framework includes wellbeing which is an extension of traditional employee assistance programmes and meets the needs of both staff and students. A launch event was held in July 2019 providing an overview of the framework, an opportunity to meet the framework suppliers and presentations covering proactive versus reactive occupational health management, and measuring and managing wellbeing.

Temporary and Permanent Recruitment A national agreement for temporary and permanent recruitment went live in May 2019. The new framework includes a London-focused lot to assist small and medium enterprises (SMEs).

### **Office supplies**

A decision was made for LUPC to participate in the NWUPC-led Office Supplies framework tender rather









than re-tendering the LUPC framework to reduce duplication across the consortia. It is scheduled to go live in early 2019-2020.

New Office Supply frameworks in 2018-19				
•	Promotional Merchandise			

Planned for 2019-20
Office, Computer & Library Supplies

### **STEMed and laboratories**

We provided significant support to SUPC for the IRLA consumables and chemicals tender, especially with regards to responsible procurement elements. This included identifying the manufacturing location for all high value products, and suppliers committing to both supply chain mapping and implementing the ETI Base Code. The Life Science Equipment tender was the main tendering activity for LUPC in this category. A social factory audit for Gloves was carried out with Shield Scientific in Malaysia during October 2018, with the interim report published in April 2019 and the final report published in July 2019.

#### New Lab frameworks in 2018-19

- Life Science Equipment
- Mass Spectrometry
- & Chromatography Equipment
- Molecular Biology Research Services

### Planned for 2019-20

- High Value Laboratory Equipment (HVLE)
- Laboratory Consumables & Chemicals IRLA
- Veterinary Supplies

### Travel

Both the Taxi Services agreement and Travel Management Services agreements were retendered in 2019 and went live in August 2019.

### Travel frameworks planned for 2019-20

- Taxi Services
- Travel Management Services

Details of all existing frameworks can be found on the LUPC website under the 'Agreements' section. Members can also keep up with tenders in progress under 'in the pipeline' on our website, www.lupc.ac.uk.

### **RESPONSIBLE PROCUREMENT**

# LUPC advances in the area of responsible procurement

Stephen Regalado MCIPS, University of London's Procurement Manager and Chair of LUPC's Responsible Procurement Advisory Group, presents the third report on responsible procurement at LUPC.

The Responsible Procurement Advisory Group (RPAG) has strategic decision-making power over LUPC's responsible procurement policy and strategy. In the last year we have widened the group's membership to academics and relevant suppliers from LUPC frameworks.

### Collaboration

LUPC works with a number of groups across the higher education and wider public sector to promote responsible procurement. We participate in the Higher Education Procurement Association (HEPA) Responsible Procurement Group. This consists of practitioners from procurement and sustainability teams within the university consortia membership, as well as organisations such as the Environment Association for Universities and Colleges (EAUC) and the National Union of Students (NUS). There are four sub-groups; Climate Change & Carbon Reduction, Modern Slavery & Human Rights, Packaging & Plastics Reduction, and Social Value & Community Benefits.

In June 2019, we organised a Sustainable Procurement Exchange Forum at the University of Greenwich in collaboration with the Business, Human Rights and Environment Research Group (BHRE) and the Czech Republic's Public Unit of the Ministry of Labour and Social Affairs. This provided a forum to exchange ideas across the public sector and address the need to protect and promote respect for human rights in public supply chains.

LUPC's Director, Don Bowman, and University of Greenwich Professor, Olga Martin-Ortega, attended the International Conference on Tackling Modern Slavery, Forced Labour and

Protect and promote respect for human rights in public supply chains. Human Trafficking in Public Sector Supply Chains. The conference, held in March 2019, discussed challenges and solutions in high-risk sectors across public, private, international and non-government organisations. It was organised by the Ethical Trade Initiative (ETI), the Organisation for Security and Co-operation in Europe (OSCE) and the UK Government.

> This system includes wider issues such as environment, equality and diversity, working conditions, and health and safety.

### **Risk Assessment Tool**

Last year we developed our successful modern slavery risk assessment tool, Equiano, in collaboration with BHRE at the University of Greenwich. We have now joined with Advanced Procurement for Universities and Colleges (APUC), the Scottish consortium, to incorporate Equiano with the supply chain audit system called Sustain. This system includes wider issues such as environment, equality and diversity, working conditions, and health and safety, in addition to a specific section assessing the risks of modern slavery within supply chains. Sustain can be integrated with LUPC's contracts management system, allowing category managers to assess information on suppliers for the duration of a framework, as well as reporting specific findings to members.



## **RESPONSIBLE PROCUREMENT**

### **Responsible Procurement Officer**

This new role, approved by the LUPC Board in September 2018, ensures responsible procurement is considered across LUPC's operations and in our relationships with framework suppliers. The officer assists senior category managers with responsible procurement initiatives from the pre-qualification stages of framework tenders through to contract management.

### ISO 20400:2017 Sustainable Procurement

LUPC achieved a score of 4.33 out of 5 in its second assessment against the international standard for sustainable procurement in Spring 2019. This is an increase on the original score of 3.75. The standard determines the framework and approach to the procurement of goods and services that contribute to sustainable development. It considers impacts to the environment, society, ethics and economics. LUPC has committed to being assessed against the standard every two years.

### LUPC's 5th Modern Slavery Statement 2018-2019

Highlights of our modern slavery statement for 2018-19 include; governance structure, policies, risk assessment, assessing our suppliers, due diligence and Electronics Watch. It also involves embedding responsible procurement in tendering, framework agreements and contracts, supply chain mapping, training, knowledge exchange and our responsible procurement goals for 2020.

LUPC's focus in 2020 is to broaden expertise across the environmental elements of responsible procurement.



## **ELECTRONICS WATCH UPDATE**

# Electronics Watch & LUPC continue to drive forward workers' rights

LUPC and its members, in close collaboration with Electronics Watch, continues to improve its due diligence and effectiveness in protecting and improving the legal and human rights of workers in their electronics supply chains



Good examples can be found with suppliers on the National Desktop and Notebook (NDNA) framework. HP has engaged positively with the provision of factory site audits undertaken in China, while Stone Computers has assisted in the area of supply chain mapping.

Several interactive webinars were organised during the year, which included virtual presentations on our work in this area to public buyers in Australia. The work of Electronics Watch was similarly promoted at June 2019's Sustainable Procurement Exchange Forum held at the University of Greenwich. The latter event focused on current practice, discussing practical implications, instruments of change and real outcomes with a format that encouraged open discussion.

The Electronics Watch worker-driven monitoring helped to strengthen workers' voices as they responded to workers' complaints and sought to involve them in the process of developing remedies. Six full compliance investigations were undertaken in 2018/9 as well as a major thematic study, alongside the Economic Rights Institute, on the link between employment conditions and the risk of employee suicide in the electronics industry in China.

As part of the Make ICT Fair project in collaboration with SOMO, the Centre for Research on Multinational Corporations, Electronics Watch has created training and guidance-related resources for monitoring partners. Model terms and corporate social responsibility award criteria for affiliates to use within their ICT procurements have also been developed.

**Mike Kilner** LUPC & Electronics Watch Board of Trustees

### MEMBER BENEFITS

# LUPC is more than just access to compliant framework agreements

The core benefit of LUPC membership is access to more than 100 professionally tendered EU-compliant framework agreements across a range of goods and services. In addition LUPC offers many other member benefits.

### **Credit safe**

Free subscription for full members undertaking credit referencing saving approximately £1,500 per annum. Includes access to the most advanced statistical techniques to help determine the financial stability of a company. Ability to monitor selected suppliers and receive email alerts on changes to their credit rating.

# THEMiS subscription – free EU procurement advice

A *free* subscription to Achilles' THEMiS, a web-based platform offering access to the latest EU procurement advice and documentation from Achilles' experts in regulated procurement. This is a new member benefit introduced in 2019. It saves each member £550 per annum.

# Ensemble purchasing – shared procurement service

London's shared procurement service and cost-sharing group; for ongoing professional procurement to smaller LUPC members who do not have an in-house procurement team.

# Professional procurement consultancy service

LUPC can provide members with low-cost, high-quality professional procurement consultancy services to meet a range of short-term procurement needs.

### **Airmic membership**

Available to members of the LUPC Insurance Group. An association for those with risk management and insurance responsibility within their organisation.

### Ibis world

Market reports providing a useful source of market information to help develop procurement strategies and documentation, and also to assist with supplier relationship management.

### Spend analysis

Annual spend and savings report We measure all savings and spend made through LUPC agreements, including a review on non-consortium spend that could be re-directed through our agreements, helping you to identify further potential savings.

### Spend Analysis Tool\*

Access to a spend analysis tool for members who send us their annual spend data, enabling a review of categorised spend.

Annual Scope 3 Carbon Emissions Report Using member spend data and a special reporting tool, we provide members with a report to help quantify performance in this area of sustainability.

\*APUC has replaced Spend 360 as the partner we are working with to manage and categorise member spend data.

**TEC membership** A collaborative energy buying arrangement for the public sector.

### **Electronics watch affiliation**

All full members of LUPC are automatically affiliated to Electronics Watch, the independent monitoring organisation that aims to help public sector organisations work together to protect the rights of workers in their electronics supply chains.

### Member engagement

- Members are consulted on all agreements prior to launch or re-tender.
- Full members have voting rights and can stand for LUPC's Board and Executive Committee.
- Regular updates on LUPC agreements and the latest procurement news.
- Free annual conference and category focused events, as well as discounted training offers.
- Dedicated LUPC account manager and Executive Committee Member contact.
- Quarterly Linked magazine available either in printed or electronic format.
- Monthly e-bulletin subscription.

Full details of the above and additional LUPC member benefits can be found under the "Join Us" menu on our website www.lupc.ac.uk.

## **CORPORATE STRATEGY 2018-21**

# Our progress against the objectives of LUPC's corporate strategy

Last year LUPC published its new corporate strategy for 2018-21: Adding Value through Responsible Procurement. We would like to share the progress we have made against our objectives in 2018-19.

### **Objective A**

### Helping Members obtain better value from their membership by supporting their procurement activity.

*KPI 1: Increase the number of member events to five per annum.* 

A range of procurement-focused events were held for members;

- Three "Meet the Team and LUPC Inductions" for existing and new staff at member organisations on 2 November 2018, 1 February 2019, 2 May 2019.
- ICT briefing and networking event on 29 November 2018.
- Estates breakfast networking meeting on 24 January 2019.
- Debt recovery and student legal matters on 5 April 2019.
- LUPC and SUPC Conference on 16 May 2019.
- A launch event for the new Waste Management Framework on 2 July 2019.
- A launch event for the new Occupational Health Framework on 2 July 2019.
- Heads of Procurement Meeting on 24 July 2019.

KPI 2: Run further competitions each year on behalf of our Members or facilitate this through localised 'Hubs'.

LUPC consultancy services and internal staff have run four procurement projects for members. The LUPC Graduate Procurement Officer completed a placement with a member in August, running further competitions as part of his development.

### **Objective B**

# Enhancing LUPC's position as a leader in Responsible Procurement

KPI 3: Increase the number of suppliers assessed through the supplier due diligence system (currently Equiano).

LUPC is working with Advanced Procurement for Universities and Colleges (APUC), the Scottish Consortium, to deliver a shared supplier due diligence system called Sustain. When this is completed, it will allow for joint working with APUC to assess a wider range of sector suppliers.

Assisting the Home Office with modern slavery projects throughout the year.

# *KPI 4: Improve on the ISO20400 score of 3.7 achieved in 2017.*

The external audit for ISO20400, the international standard for sustainable procurement, took place in early 2019. LUPC scored 4.33 out of 5, an increase from the previous score of 3.7, and the highest score seen by the external assessor across both the public and private sectors.

Other responsible procurement highlights include;

- A responsible procurement event held jointly with the University of Greenwich with delegates from EU countries in June 2019.
- Assisting the Home Office with modern slavery projects throughout the year, which included LUPC being cited at an international conference in a speech by the Permanent Secretary of the Home Office as a good example of collaborative working in this area.
- Three LUPC staff are now involved with the national Higher Education Procurement Association (HEPA) Responsible Procurement Group.

### **Objective C**

# Supporting student employability and apprenticeship delivery

KPI 5: Employ at least one graduate or apprentice in post each year.

LUPC had two graduates in post in 2018/19, one of whom has now been appointed to a permanent position by one of our members.

# *KPI 6: Deliver student employability outcomes through frameworks.*

The waste management framework tender asked suppliers to outline student or graduate employability initiatives that they could deliver as part of their contracts with members. LUPC recommends that members include this criterion in their call-offs from the framework.

### **Objective D**

### Improving our member engagement activities

*KPI 7: An increase in the number of member visits annually, 137 carried out in 2016/17.* 

A new member engagement process has been in place since March 2019 with each member allocated an LUPC staff member and an LUPC Executive Committee member to liaise with. Each member is contacted a minimum of once every six months by LUPC and is offered a visit by their LUPC contact. Executive members are in contact every quarter prior to Executive Committee meetings.

The focus for our member engagement plan is now more concentrated on delivering events and activities for members to participate in rather than member visits. In 2018-19 we held 10 events with 358 members in attendance.

## The highest score seen by the external assessor across both the public and private sectors.

### **Objective E**

### Work more closely with other UK HE Consortia to achieve a more efficient use of People, Resources and Processes in the sector

LUPC is part of UKUPC, the UK Universities Purchasing Consortia, which collaborates nationally across a range of specialist areas ensuring the consortia practices are aligned to deliver what members need, when they need it.

### KPI 8: Successful delivery of the

recommendations of the Advisory Board to the Future Collaboration Project (FCP) with SUPC. The FCP project is now known as the Strategic Partnering Programme and collaboration activity in 2018-19 included;

- Two meetings of the Advisory Board in 2018/19.
- A successful staff development day with LUPC and SUPC staff was held in April 2019.
- A fourth joint conference was held in May 2019.
- A joint meeting of LUPC/SUPC Library procurement staff took place in London in June 2019.

In 2019-20 we will continue to progress against our objectives.

## ACCOUNTS

# **Income Statement**

### For the Year Ended 31 July 2019

	2019		2018	
	£	£	£	£
Turnover		1,263,699		1,374,477
Staff costs	657,728		653,756	
Depreciation	3,548		11,569	
Other operating expenses	562,518		592,844	
		1,223,794		1,258,169
Operating profit		39,905		116,308
Interest receivable & similar income		2,000		1,676
		41,905		117,984
Other finance costs		2,297		2,258
Profit before taxation		39,608		115,726
Tax on profit		10,722		18,835
Profit for the financial year		28,886		96,891

## **Auditors' Statement**

We have examined the Income and Expenditure Account and Balance Sheet set out on pages 20 and 21 and confirm that these statements have been accurately extracted from the full statutory accounts for the year ended 31 July 2019. *Wylie & Bisset LLP, 168 Bath Street, Glasgow G2 4TP* 

## **Directors' Statement**

The Income and Expenditure Account and Balance Sheet set out on pages 20 and 21 are extracts from the full statutory accounts which were approved by the Directors on 13 December 2019 and on which the auditors have given an unqualified opinion. The statutory accounts, which should be consulted for a full understanding of the financial affairs of the company, will be submitted to Companies House.

# **Balance Sheet**

### 31 July 2019

	2019		2018	
	£	£	£	£
Fixed assets				
Tangible assets		<b>410</b> 3,958		
Current assets				
Debtors	526,899		657,859	
Cash at bank and in hand	681,048		571,458	
	1,207,947		1,229,317	
Creditors				
Amounts falling due within one year	138,848		204,795	
Net current assets		1,069,099		1,024,522
Total assets less current liabilities		1,069,509		1,028,522
Provisions for liabilities		81,981		69,838
Net assets		987,528		958,642
Reserves				
Retained earnings		987,528		958,642
		987,528		958,642

### LUPC GOVERNANCE AND MEMBERS

## Board

Neil Greenwood (Chair) Director of Finance & Corporate Services Natural History Museum

Mark Blaney Finance and Resources Director Royal College of Anaesthetists

Dr Olga Martin-Ortega Reader in Public International Law University of Greenwich

Carl Teigh Finance Director Regent's University London Amanda White Director of Finance Royal College of Art

Linda Alexander – app. 14/9/2018 Director of Estates and Facilities Ravensbourne

**Don Bowman** – *app. 1/12/2018* Director *London Universities Purchasing Consortium* 

**Caroline Heckscher** – *app.* 14/9/2018 Procurement Director University of London

Ken Morrison – app. 15/3/2019 Director of Legal Services St. George's, University of London

Engineering & Physical Sciences

Dr Andrew Young (Chair) – res. 14/6/2019 Chief Operating Officer London School of Economics & Political Science

**Catriona Forrest** – *res.* 14/9/2018 Director of Estates and Facilities *Goldsmiths, University of London* 

Pam Nelson – res. 15/3/2019 Director of Finance London Metropolitan University

Peter Nickals – 14/9/2018 > 15/3/2019 Head of Finance London Academy of Music & Dramatic Art

## **List of Members**

#### FULL MEMBERS

Academy of Social Sciences Alexandra Palace and Park Charitable Trust Arts & Humanities Research Council Biotechnology & Biological Sciences **Research Council** Birkbeck, University of London British Academy of Management British Council British Film Institute British Museum Cell and Gene Therapy Catapult CITB - Construction Skills Citizens Advice City of London Freemen's School City of London School City of London School for Girls Courtauld Institute of Art Defence, Science and Technology Laboratory (DSTL) Department for Environment Food & **Rural Affairs** Diamond Light Source Earlham Institute (NBI) Economic and Social Research Council

Research Council Equality Challenge Unit Goldsmiths, University of London Guildhall School of Music and Drama Harris Federation Historic Royal Palaces Horniman Museum and Gardens Imperial War Museum Institute of Cancer Research International Students House Jisc Kingston University London Academy of Music and Dramatic Art London Ambulance Service NHS Trust London Business School London Metropolitan University London School of Economics & Political Science London School of Hygiene & Tropical Medicine (LSHTM) London South Bank University Medical Research Council Met Office Museum of London National Archives

National Institute Biological Standards & Control (NIBSC) National Nuclear Laboratory National Physical Laboratory National Portrait Gallery National Theatre Natural Environment Research Council Natural History Museum NBI Partnership NHS Blood & Transplant (NHSBT) Porton Biopharma Public Health England Queen Mary University of London Ravensbourne Regent's University London Royal Academy of Dramatic Art Royal Academy of Music Royal Botanic Gardens, Kew Royal Central School of Speech & Drama Royal College of Anaesthetists Royal College of Art Royal College of General Practitioners Royal College of Music Royal College of Paediatrics and Child Health Royal College of Physicians

## **Executive Committee**

Daniel Barry Head of Procurement Royal Holloway, University of London

Don Bowman Director LUPC

Alan Hill Head of Procurement Institute of Cancer Research

Joanna McKelvey Head of Procurement and Contract Management Royal Botanic Gardens, Kew Chris Philpott Head of Procurement University of East London

**Stephan Regalado** Procurement Manager *University of London* 

James Rockliffe Head of Procurement London Metropolitan University

Jon Ryder-Oliver Procurement Business Manager National Archives Bahar Shahin Head of Procurement Royal Holloway, University of London

Sue Weston Director of Procurement Jisc

Anthony Latham – res. 12/4/2019 Head of Procurement Science Museum Group

Royal College of Psychiatrists Royal College of Surgeons of England Royal Holloway, University of London Royal Veterinary College Science & Technology Facilities Council School of Oriental & African Studies Science Museum London Sotheby's Institute of Art South West London & St Georges Mental Health NHS Trust St George's, University of London St Mungo's Tate incl Modern, Britain, Liverpool and St Ives The British Library The Francis Crick Institute The Institute of Ismaili Studies The National Gallery The Sainsbury Laboratory Trinity College, London Trinity Laban Conservatoire of Music & Dance United Kingdom Atomic Energy Authority UK Research and Innovation UK Shared Business Services Ltd (UK SBS) Universities UK University of East London

University of Greenwich University of London University of the Arts London (UAL) University of Westminster Victoria & Albert Museum Zoological Society of London (incorporating Institute of Zoology)

#### ASSOCIATE MEMBERS

Barking & Dagenham College Barnet & Southgate College Brooklands College Carshalton College City & Islington College (CCCG) City Literary Institute City of Westminster College College of Haringey, Enfield and North East London (CCCG) Creative Process Croydon College Ealing, Hammersmith & West London College Fashion Retail Academy Guildford College Havering College of Further & Higher Education Havering Sixth Form College

HCUC College Group Kensington & Chelsea College Kingston College Lambeth College Lewisham Southwark College London South East Colleges Morley College New City College Newham College London North East Surrey College of Technology (NESCOT) Richmond Adult Community College Richmond Upon Thames College South Thames College Group University Academy of Engineering South Bank University of Roehampton West Kent College West Thames College Westminster Adult Education Service Westminster Kingsway College (CCCG) Woodhouse College Working Men's College



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